



# Special Talk in conjunction with World Statistics Day 2025

# Towards Wawasan Brunei 2035 with Quality Statistics

Monday, 20 October 2025
Theatre Hall, Ministry of Finance and Economy Building

Organised by:

Supported by:











Monday, 20 October 2025 Theatre Hall, Ministry of Finance and Economy Building

**Guest of Honour** 

Yang Mulia Dr. Hajah May Fa'ezah binti Haji Ahmad Ariffin

Permanent Secretary (Economy, Trade and Industry)

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Titisutinah Diah
Acting Assistant
Director of Statistics

Department of Economic Planning and Statistics Ministry of Finance and Economy

#### **Speakers**



Hazim Ramlee Senior Statistics Officer

Department of Economic Planning and Statistics Ministry of Finance and Economy



Nurulizzati Jahari Acting Director of Consumer Affairs

Department of Economic Planning and Statistics Ministry of Finance and Economy



Siti Athirah Ali Senior Manager / Economist

Brunei Darussalam Central Bank



Izzati Shahari

Head of Data Analytics
and Project Management

Centre for Strategic and Policy Studies

Khairul Nazri Sapar Acting Senior Economic Officer

Department of Economic Planning and Statistics Ministry of Finance and Economy





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Moderator

#### Yang Mulia Heidi Farah Sia binti Abd Rahman

Acting Director General, Department of Economic Planning and Statistics

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# Wawasan Brunei 2035 Nation's Aspirations



Goal 1 **Educated, Highly Skilled** and Accomplished People





**High Quality of Life** 

Goal 3: **A Dynamic** and Sustainable Economy



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WORLD STATISTICS DAY 20.02.025 QUALITY STATISTICS AND DATA FOR EVERYONE

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Goal 1: Educated, Highly Skilled and Accomplished People Goal 2: High Quality of Life

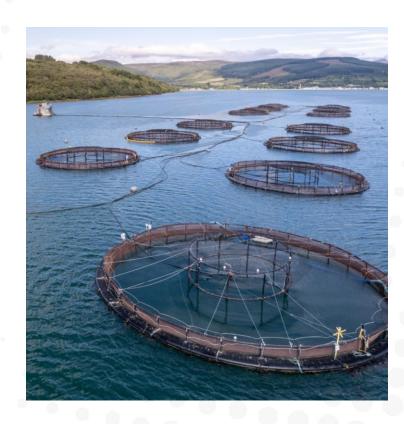




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Goal 3: A Dynamic and Sustainable Economy





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#### Goal 3 of Wawasan Brunei 2035

#### Desired Outcome Measures



High Sustainable Growth

**GDP** Growth

Non-Oil & Gas growth

Export and Import



Diversified Economy

Share of Non-Oil & Gas GDP

Market Concentration Score



Low Unemployment

Labour Force Participation Rate

**Unemployment Rate** 

Median Income



Macro Economic Stability

Trade Balance

Inflation Rate

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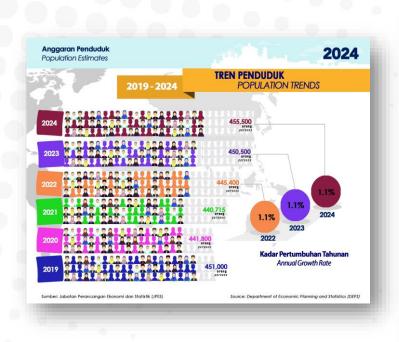
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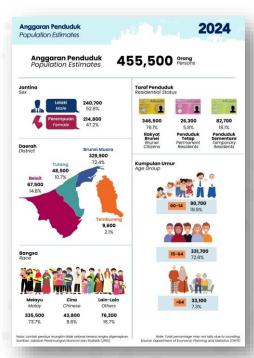
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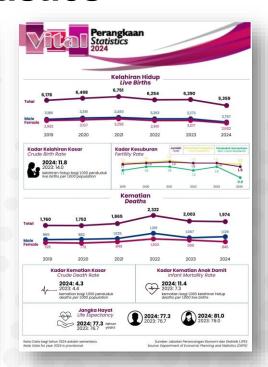
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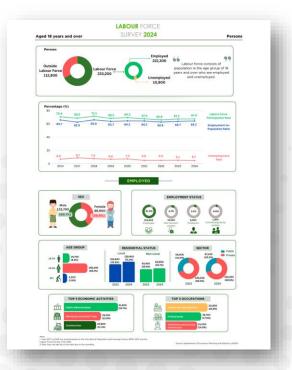
### **Key National Statistics**

#### **Social Statistics**









**Population** 

**Vital Statistics** 

#### **Labour Force Statistics**

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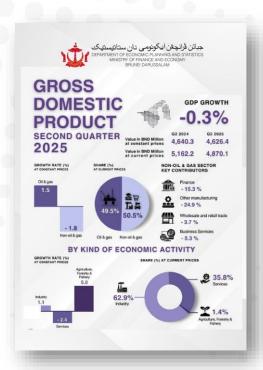
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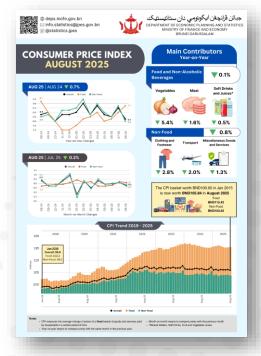
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### **Key National Statistics**

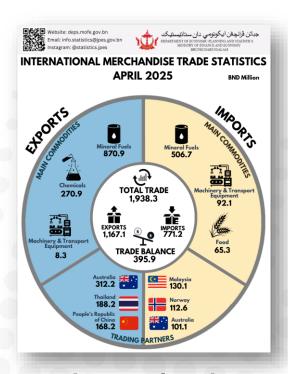
#### **Economic Statistics**



Gross Domestic Product



Consumer Price Index



International Merchandise Trade



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### **Key National Statistics**



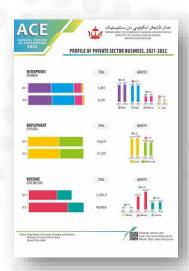
**Annual Census of Enterprises (ACE)** 



Quarterly Survey of Businesses (QSB)



Economic Census of Enterprises (ECE) – Every 5 years



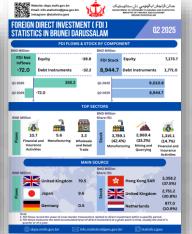
Profile of Private Sector Businesses

Food and Beverages Services Index

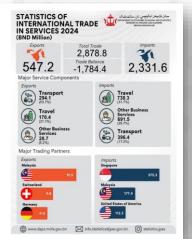
**FOOD & BEVERAGES SERVICES INDEX** 



Retail Sales Index



Foreign Direct Investment Statistics



International Trade in Services
Statistics

INTERNATIONAL MERCHANDISE TRADE INDEX (IMTI)
FIRST QUARTER 2028

Liverts

L

International
Merchandise Trade
Index

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#### **JPES Data** Source

- Population and Vital Statistics
- Labour Force
- **National Accounts Statistics**
- **Prices**
- **International Merchandise Trade Statistics**
- and others



- Government Finance
- Financial Services
- Religion
- Education
- Health
- Housing
- Public Safety
- Environment
- **Social Security**
- Agriculture, Forestry and Fishery

- Mining
- Logistics
- **Electricity and Water**
- Transport and Communication
  - International **Statistics**
- Sustainable **Development Goals**







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**BDKI 2024** 



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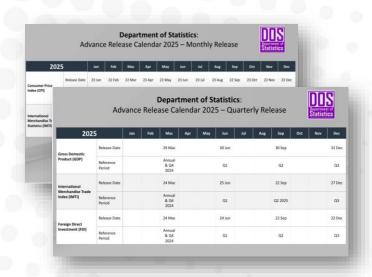


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#### Advance Release Calendar 2025

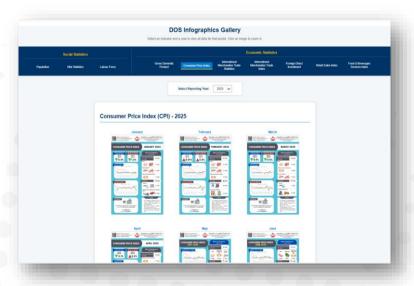


#### eData Library





### Infographics Gallery









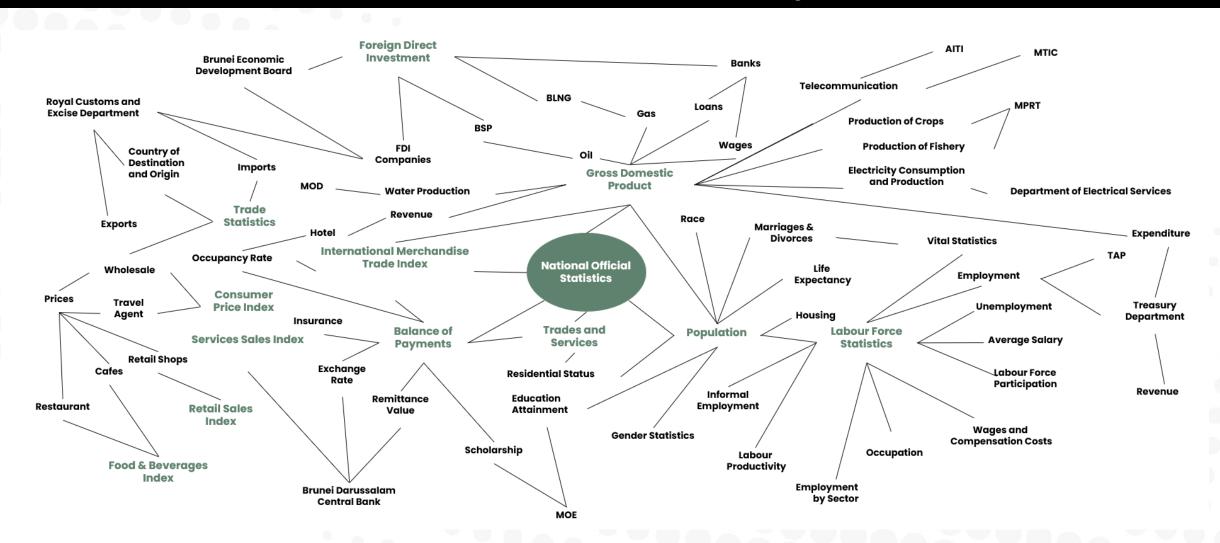


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### **National Statistics Eco System**







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# **Data Journey Towards Wawasan Brunei 2035**



**Insights** 

**Data** 



**Impact** 





Goal 1: Educated, Highly Skilled and Accomplished People

Goal 2: High Quality of





Goal 3: A Dynamic and Sustainable Economy

**Action** 





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Titisutinah Diah
Acting Assistant
Director of Statistics

Department of Economic Planning and Statistics Ministry of Finance and Economy

#### **Speakers**



Hazim Ramlee Senior Statistics Officer

Department of Economic Planning and Statistics Ministry of Finance and Economy



Nurulizzati Jahari Acting Director of Consumer Affairs

Department of Economic Planning and Statistics Ministry of Finance and Economy



Siti Athirah Ali Senior Manager / Economist

Brunei Darussalam Central Bank



Izzati Shahari Head of Data Analytics and Project Management

Centre for Strategic and Policy Studies



Khairul Nazri Sapar Acting Senior Economic Officer

Department of Economic Planning and Statistics Ministry of Finance and Economy

Time: 8.00 am - 12.00 pm | Venue: Theatre Hall, Ministry of Finance and Economy Building



Titisutinah Diah
Acting Assistant Director of Statistics
Department of Economic Planning and Statistics
Ministry of Finance and Economy

**Titisutinah** began her career at DEPS in 2009 in the Business Survey and Census Section, contributing to national accounts rebasing. In 2014, she was appointed Head of the Real Sector Division and now leads the Sectoral Statistics Division, advancing national accounts and economic surveys.

Time: 8.00 am - 12.00 pm | Venue: Theatre Hall, Ministry of Finance and Economy Building



Hazim Ramlee
Senior Statistics Officer
Department of Economic Planning and Statistics
Ministry of Finance and Economy

Hazim joined DEPS in 2011 as a Statistics Officer, working on national household frames, sample design and survey field operations. Since 2022, he has led the Price, Income & Expenditure Division, overseeing the Consumer Price Index (CPI) and Household Expenditure Survey (HES).

Time: 8.00 am - 12.00 pm | Venue: Theatre Hall, Ministry of Finance and Economy Building



Siti Athirah Ali
Senior Manager/Economist
Brunei Darussalam Central Bank (BDCB)

Siti Athirah, an economist at BDCB overseeing macroeconomic surveillance, research and statistical reporting. She previously served at the ASEAN+3 Macroeconomic Research Office and has held academic roles at UBD and Laksamana College of Business. Her research interests include labour market policies and topics on behavioural economics.

Time: 8.00 am - 12.00 pm | Venue: Theatre Hall, Ministry of Finance and Economy Building



Izzati Shahari

Head of Data Analytics and Project Management

Centre for Strategic and Policy Studies

Izzati specialises in survey methodology, quantitative analysis and the application of data science techniques to policy research. At CSPS, she has conducted large-scale national studies such as the Youth Development Index (YDI) 2025 and the Brunei Barometer 2023, applying advanced statistical methods to generate insights that strengthen evidence-based policymaking.

Time: 8.00 am - 12.00 pm | Venue: Theatre Hall, Ministry of Finance and Economy Building



Khairul Nazri Sapar
Acting Senior Economic Officer
Department of Economic Planning and Statistics
Ministry of Finance and Economy

Khairul Nazri began his career at DEPS in 2016 as an Economic Officer. His key contributions include assessing the implementation and progress Brunei Darussalam's Economic Blueprint. His portfolio also includes monitoring sectoral economic development and evaluating the national projects through National Development Plan (RKN).

Time: 8.00 am - 12.00 pm | Venue: Theatre Hall, Ministry of Finance and Economy Building



Nurulizzati Jahari
Acting Director of Consumer Affairs
Department of Economic Planning and Statistics
Ministry of Finance and Economy

**Nurulizzati** is an Acting Director of Consumer Affairs, currently overseeing consumer protection and price control. She was previously involved in the early implementation and enforcement of the Competition Order. She began her career at DEPS in 2012 as an Economic Officer.





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Department of Economic Planning and Statistics Ministry of Finance and Economy



Nurulizzati Jahari Acting Director of Consumer Affairs

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Siti Athirah Ali Senior Manager / Economist

Brunei Darussalam Central Bank



Izzati Shahari Head of Data Analytics and Project Management

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#### The Story Behind the Statistics: Gross Domestic Product, Labour Force Statistics and Consumer Price Index



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Hazim Ramlee
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Nurulizzati Jahari
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# GROSS DOMESTIC PRODUCT



At constant prices 19.675.4

At current prices 20.495.8 GDP

#### GDP BY PRODUCTION

BY OIL & GAS AND NON-OIL & GAS

Growth rate Oil & gas

5.4% Non-oil & ga 2.9%

Services





ACTIVITIES Growth rate

BY ECONOMIC

# What is Gross Domestic Products?

60.6% Industry

1.9%

#### GDP BY EXPENDITURE

28.8%

Household Final Consumption Expenditure (HFCE)



22.7%

Government Final Consumption Expenditure (GFCE)

Share

Growth rate

HFCE

5.3% **GFCE** 

-1.8%

GCF

-4.7%

COVID-19 CLASSIFIEDS











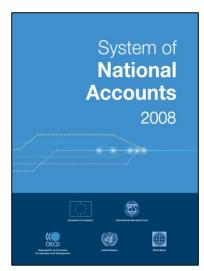
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#### What is Gross Domestic Products?

GDP measures the total value of final goods and services produced within a country.



United Nations System of National Accounts (SNA) version: 2008 SNA
Measurement: Production Approach, Income Approach and Expenditure
Approach





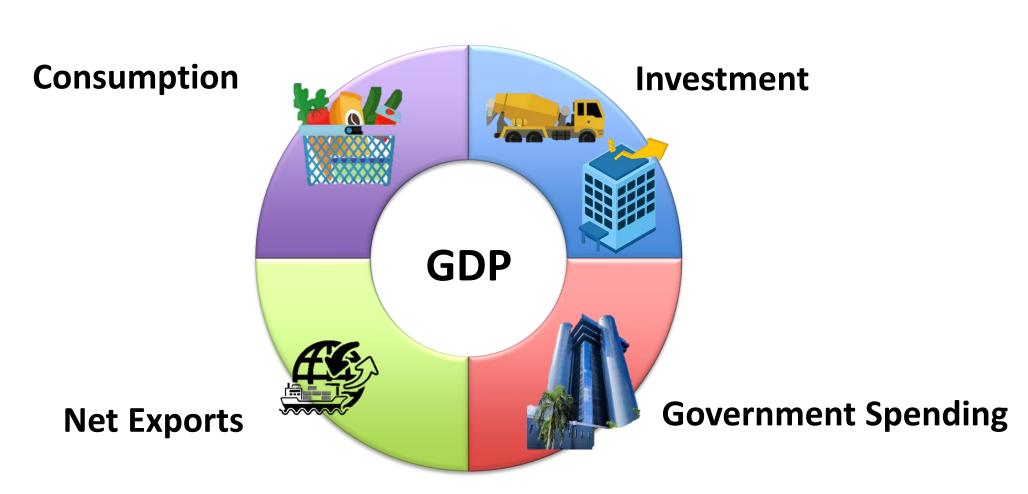


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# **Components of GDP**





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#### **Understanding GDP prices – Current (Nominal) and Constant (Real)**

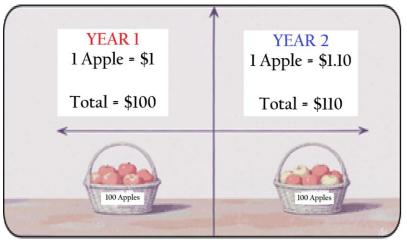
#### **GDP** at current prices

 measures the total value of goods and services using current year prices (including inflation).

#### **GDP** at constant prices

uses prices from a fixed base year,
 removing inflation to show real growth.

#### A simple example & inflation impact:



If you sell 100 apples at \$1 each in Year 1 and at \$1.10 in Year 2

GDP at current prices rises from \$100 to \$110,

but at constant prices it stays at \$100, which means GDP growth is 0 per cent, illustrating how inflation can affect GDP figures and does not translate to real growth.

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#### **KEY DATA SOURCES**

Collected from government ministries and departments, this data includes **production figures**, data from operations, and public expenditure details.



- PMO
- MPRT
- MOH

• MOFE

Quarterly Survey of Businesses
- Covered about 2,000 enterprises
(comprises of Large, Medium and

selected small and micros)

- MOE
- MTIC
- MOD

Administrative data **GDP** Private Sector

Regular surveys conducted by DOS every quarter to gather information on business sales, expenditures, employment and salaries.

Data from regulatory bodies such as financial, trade, and sector-specific authorities that monitor and report economic activities.





















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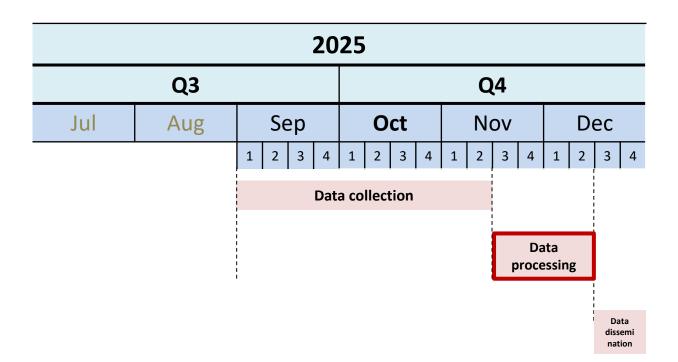


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#### The work behind producing GDP statistics



Data collection cut-off date:

1.5 months of reference quarter

15th November

#### **GDP Q3 2025**

**Target release: 31 December 2025** 

**<u>Data collection</u>**: (Sept to mid-Nov)

~ 10 weeks

September: Letters are sent out to request for data

November (15th): Deadline of receiving

**Data processing:** (mid-Nov to mid-Dec)

~ 4 weeks

- data entry, editing, verification
- cross checking similar data sources
- computation, tabulation of sectors

**<u>Data dissemination</u>**: (3<sup>rd</sup> week Dec)

~ 1 week

- consolidation and prepare draft results
- interpret, analyse, validation
- prepare documentation





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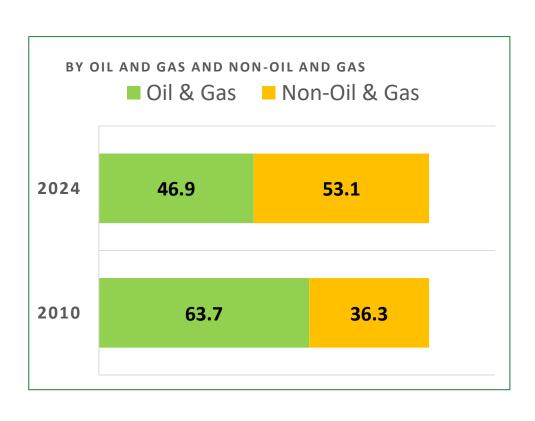
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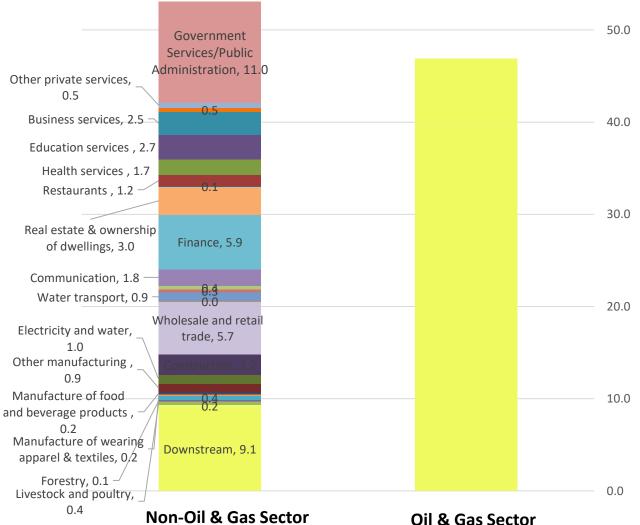
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60.0

#### **Sectoral Performance Overview**

#### **Share of Activities to GDP in 2024**





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#### The Story Behind the Statistics: Gross Domestic Product, Labour Force Statistics and Consumer Price Index



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### What is inflation?

Inflation measures how prices of everyday goods and services change over time.

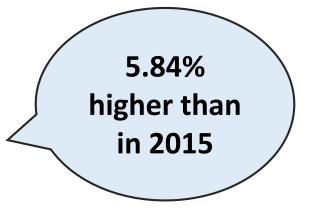


Same items
Same quantities



August 2025

BND105.84





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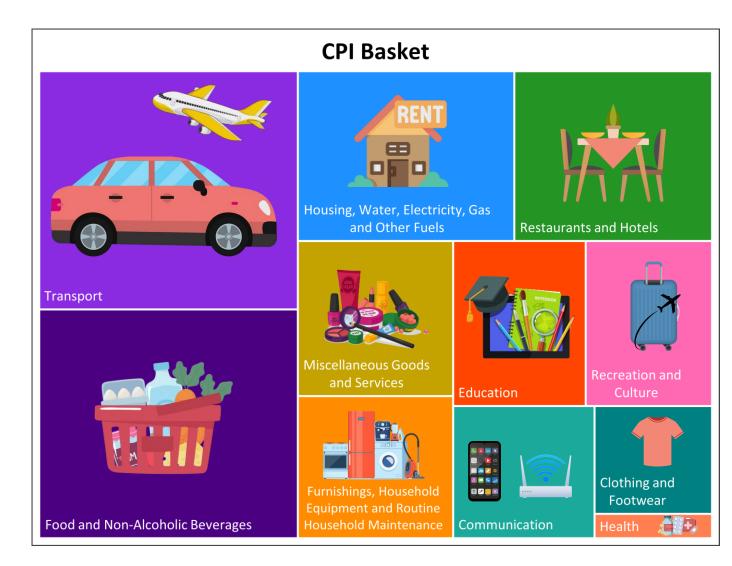
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# How we measure inflation

Consumer Price Index (CPI) shows how expensive the typical shopping basket is today compared to the base year.

Current base year: 2015 (CPI = 100)

Weights: Based on how families actually spend in a month.







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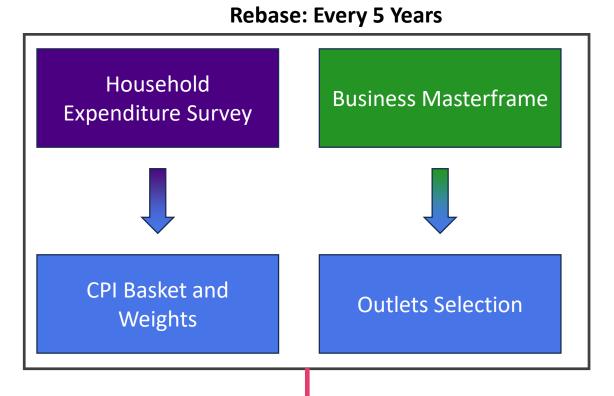
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# How we compile the CPI

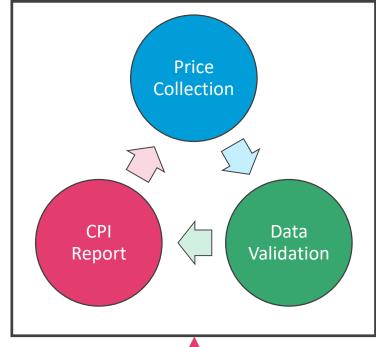
#### **International Standards**







#### **Monthly Routine Activity**





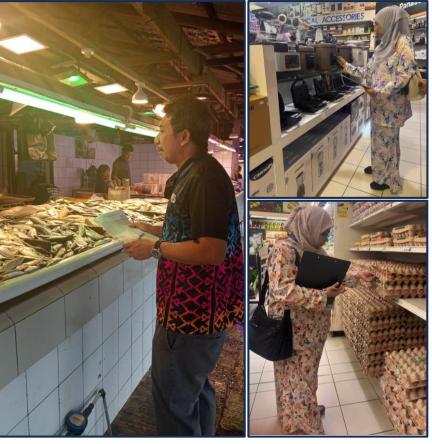
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## How we collect CPI prices

### **Outlet Visits**



## Websites





#### **Across all four districts**





**359 Outlets** 



8,090 Items





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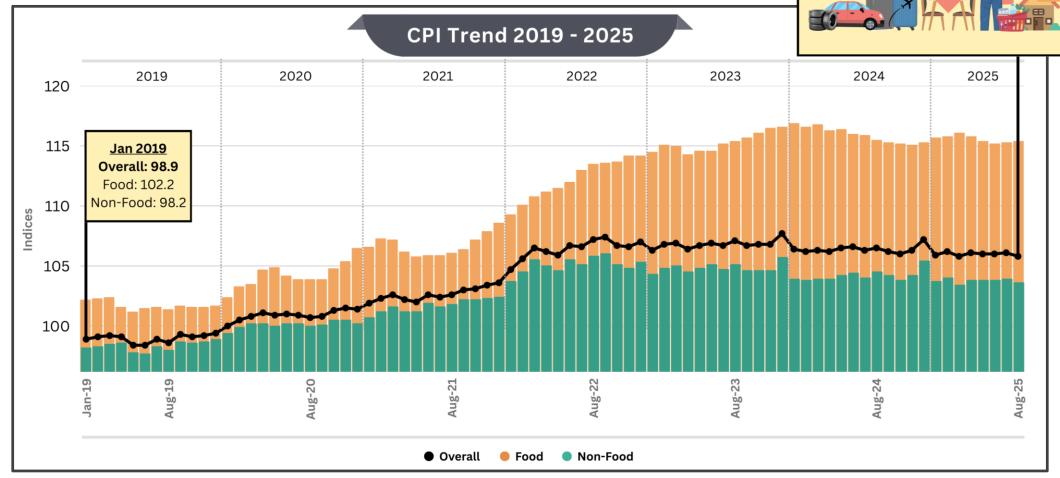
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## **Inflation in Brunei**

The CPI basket worth BND100.00 in Jan 2015 is now worth BND105.84 in August 2025 Food



BND115.42 Non-Food BND103.62







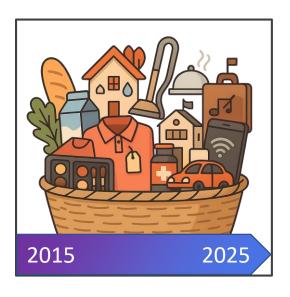
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## Why the CPI may not match your experience

#### One number, many experiences:



The CPI is a national average. It prices a fixed basket to track overall price changes for the country.



Our own inflation can feel different than the CPI because we may buy different things, switch brands or shops, or wait for sales before buying.

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## The Story Behind the Statistics: Gross Domestic Product, Labour Force Statistics and Consumer Price Index



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## **Price Monitoring Initiative**



December 2020



- Public concerns about price hikes during COVID-19
- Ease the impact of price hikes



- Price transparency and the availability of choices
- Selected essential food items\*



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## Data and collection process

What data is collected?





Over 90 retail stores (high catchment areas)

#### How is the data collected?

Manual (2020)



#### Online (July 2025)

Panduan pengisian Borang Pemantauan Harga Barangan Keperluan Makanan Terpilih Guide to Completing the Price Monitoring Form for Selected Essential Food Items

#### Pendahuluan

Jabatan Perancangan Ekonomi dan Statistik (JPES) melalui Jabatan Hal Ehwal Pengguna melaksanakan inisiatif Pemantanan Harga Barangan Keperluan

)isember 2020, berikutan inisiatif ini adalah bagi a dan memupuk budaya nenggalakkan pengguna ga. Selain itu, maklumat bagi tujuan pemantauan



nagi tujuan pemantauan takepada sebarang pembentukan dasar, jika diperlukan. Kaedah yang n maklumat adalah melalui panggilan telefon secara mingguan, kepada keempat-empat daerah. Bagi menambahbaik pelaksanaan inisiatif ini, ni akan diganti dengan pendekatan secara atas talian iaitu menggunakan harga Barangan Keperluan Makanan Terpilih".



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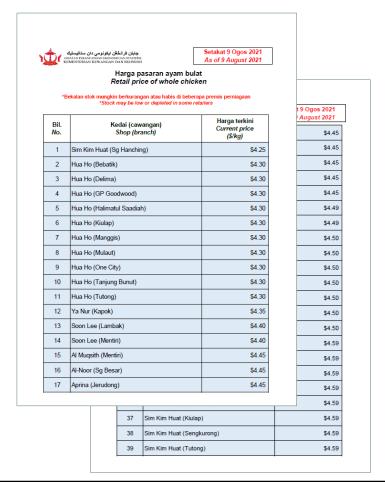
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## **How Price Monitoring Data Helps**

Informed purchase decisions – consumer empowerment









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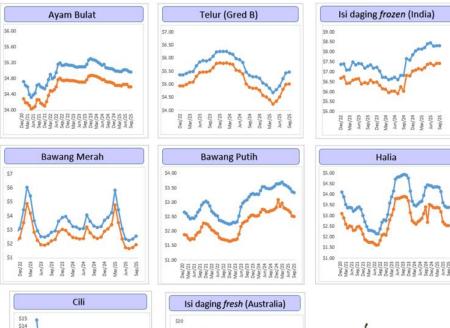
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## **How Price Monitoring Data Helps**

## Input for the policymakers

#### Price Trend of Selected Key Food Items 2021 - September 2025













Consumers at a store. PHOTO: BB STOCK PHOTO

### Seasonal price limits imposed on selected foods for Ramadhan

The Department of Economic Planning and Statistics (DEPS) under the Ministry of Finance and Economy announced the implementation of the Seasonal Maximum Price Setting on seven categories of selected food items throughout the month of Ramadhan until the first week of Syawal

The annual initiative, in collaboration with the Department of Agriculture and Agrifood under the Ministry of Primary Resources and Tourism (MPRT), aims to mainof essential food items during the

In addition to the government's long-term price control measures on cooking oil, formulated powdered milk, rice, and sugar, the following essential food items will be subject to seasonal price control: whole chicken, chicken eggs, butter, margarine, ghee, flour and condensed, evaporated, and cream milk.

The DEPS emphasised that the maximum price set is a ceiling price and not a suggested retail price. Retailers are encouraged to offer competitive and lower prices not exceeding the set ceiling price. The approach ensures affordability while maintaining a fair and dynamic marketplace.

The DEPS encouraged consumers to compare prices, options and substitutions available through the

PenggunaBijak mobile application which promotes price transparency and assists them in making informed purchase decisions that is value-for-money. The application allows consumers to obtain retail prices for key food commodities on a weekly basis from various stores nationwide.

Businesses selling above the maximum price may face penalties under the Price Control Act, Chapter 142, including fines up to BND1,000 for non-compliance and up to BND20,000 or five years' imprisonment for repeat offences.

The full list of maximum prices can be assessed in the Penggun aBijak mobile application or on the DEPS website.

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Hazim Ramlee
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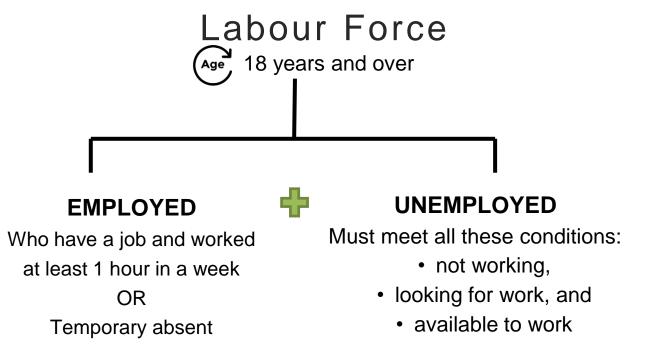


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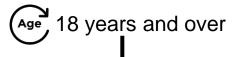
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#### WHAT IS LABOUR FORCE?



67.4% The share of people (aged 18+) in Labour Force

#### **Outside Labour Force**



Not working nor actively looking for work







Homemakers



Retirees



Unable to work due to Sickness/disability

32.6% The share of people (aged 18+)
Outside Labour Force





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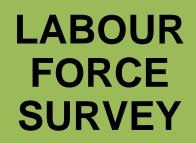
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## HOW DO WE COLLECT LABOUR FORCE STATISTICS?



Annually conducted in 2 Phases





Household survey – selection of Household by complex sampling design



Methodology recommended by the ILO





#### **Confidentiality Assured**

All data is kept confidential and protected by Statistics Act, Chapter 81 from the Laws of Brunei Darussalam

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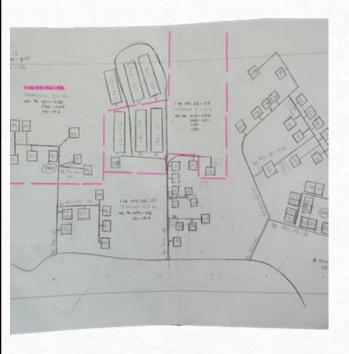
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# Phase 1 Houselisting

Update Housing Units create a comprehensive and up-to-date database and information









## 252 Areas Covered

252 selected area were surveyed

80 Fieldworkers

appointed as survey officers

## 3 weeks Survey Period

3 weeks (4 - 24 August 2025)

# **Enable Phase 2**

Information used for Phase 2 - Actual Survey

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# Phase 2 Actual Survey

Collect latest information on the size, structure, distribution and characteristics of the: labour force, employment, unemployment and other economic characteristics of the population.











3,200 Households will be covered

80 Fieldworkers

appointed as survey officers

4 weeks Survey Period 4 weeks (3 – 30 November 2025)

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## DATA PROCESSING



#### **Data Processing**

**Time Period:** 

4 months

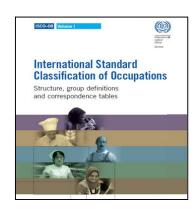


15 persons

**Method:** 

**CAPI Tablet** 

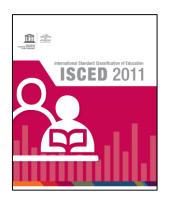




International Standard Classification of Occupation (ISCO-08)



International Standard Industrial Classification (ISIC), Rev. 4



International Standard Classification of Education (ISCED) 2011

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#### **Analysis and Validation**

#### **Data Analysis:**

Through processing and interpretation of data

#### Validation:

Cross-reference with other government and agencies









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#### **Main Indicators Reported**



Unemployment Rate (UER) 2023 = 5.1%

2024 = 4.7%



Employment to Population Ratio

2023 = 63.7%

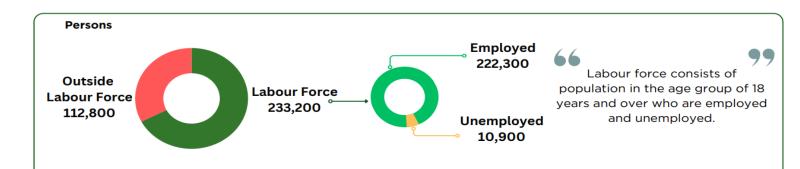
2024 = 64.2%



Labour Force Participation Rate (LFPR)

2023 = 67.2%

2024 = 67.4%



#### Some Uses of Labour Force **Statistics**



#### **Policy and Planning**

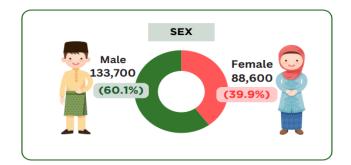


**Monitoring** progress



**Education and** training alignment

#### **EMPLOYED**





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Complementing the National Picture: BDCB'S Data in Action

Siti Athirah Ali Senior Manager/Economist Brunei Darussalam Central Bank (BDCB)



Data Beyond Numbers
Izzati Shahari
Head of Data Analytics and Project Management
Centre for Strategic and Policy Studies (CSPS)



Brunei Darussalam's Economic Blueprint
Khairul Nazri Sapar
Acting Senior Economic Officer
Department of Economic Planning and Statistics
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# Complementing the National Picture: BDCB's Data in Action

"Towards Wawasan 2035 with Quality Statistics" in conjunction with World Statistics Day 2025

**Presented by:** 

## Siti Athirah Ali

Senior Manager Economics, Research and Statistics Division





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## Introduction to BDCB

Brunei Darussalam Central Bank (BDCB) carries the responsibilities of conducting the country's monetary policy, issuing the Brunei currency, as well as regulating and supervising banks and other financial institutions. BDCB's objectives as stipulated under the Brunei Darussalam Central Bank Order, 2010 include:

To achieve and maintain domestic price stability

To ensure the stability of the financial system, in particular by formulating financial regulations and prudential standards

To assist in the establishment and functioning of efficient payment systems and to oversee them

To foster and develop a sound and progressive financial services sector





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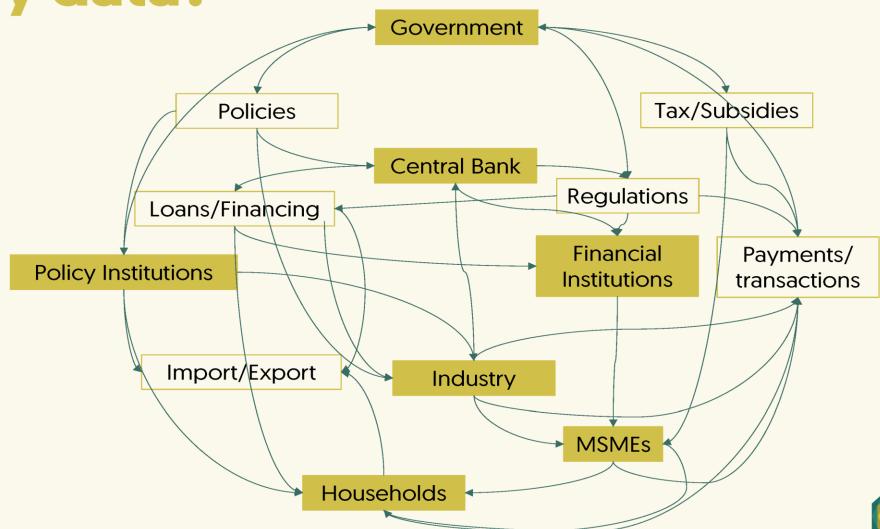


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Why data?











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# Why is quality data important?



Faulty Test Result → Wrong Diagnosis → Wrong Treatment

"Chest pain misdiagnosed as indigestion

→ Wrong medicine → Critical risk



Poor Data Quality → Wrong Policy → Missed Targets

"Outdated statistics → Ineffective programs → Delayed progress

Just as doctors need accurate tests, policymakers need quality data to prescribe the right solutions for the nation.





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# Some key data in BDCB

#### Macroeconomic data

- Inflation Forecast
- Business Sentiment Index
- Residential Property Price Index

#### **Financial Data**

- Monetary and Financial Statistics
- Monetary Aggregates
- Banking Sector
  - Direction of Lending
  - Non-performing Loans
- Takaful and Insurance Sector
  - Gross Premiums
  - Gross Claims
- Capital Markets
- Money Changer and Remittance Companies

#### **Administrative Data**

- Collateral Registry
- Credit Bureau
- Currency Management
- Financial Development
- Financial Intelligence
- Payment Settlement System





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## What's Next?

Capacity building

Data Governance and Standards System Enhancements

Collaboration and Engagement Process Reviews and Streamlining

Communication and Dissemination





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Department of Economic Planning and Statistics
Ministry of Finance and Economy

# Data beyond numbers

Influencing policies, improving lives.

Izzati Shahari Head of Data Analytics and Project Management





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#### The Power of Data

Tells **stories** about people / communities / society.





It is the **foundation** of informed policymaking.



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## What Makes Data "Quality"



1

#### Accurate

Correctly reflects respondent's true opinions, behaviors, or experiences.

Timely

Collected while still current and useful.

Relevant

Directly addresses the study's purposes and objectives.

Representative

Sample accurately reflects the characteristics of the target population.

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## The High Cost of Poor Data



Does not accurately represent the diversity of the population.



Responses do not reflect the truth.

Ineffective policies

#### Irrelevant / misaligned

Does not directly support policy objective

#### **Outdated**

Collected or released too late.

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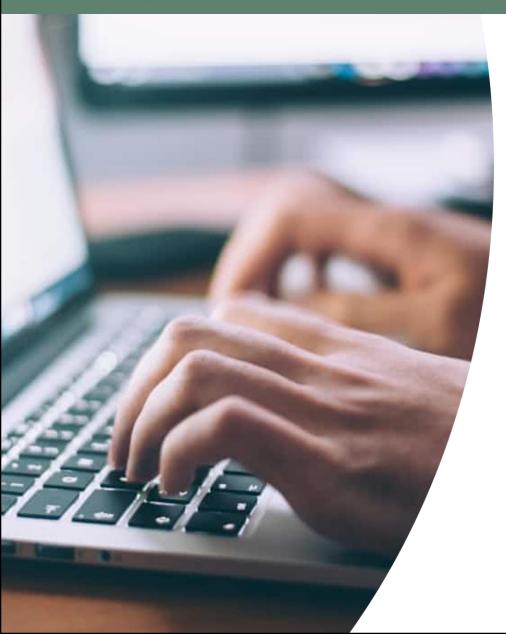
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# The Centre for Strategic and Policy Studies (CSPS)

National think tank for policy research and advice on all matters of national development.



#### **Extensive Primary Data Collection**

Collecting high-quality primary data through extensive surveys and in-depth interviews, specifically designed to address social and public policy issues.



#### **Evidence-Based Policy Recommendations**

Formulating evidence-backed policy recommendations towards achieving Wawasan 2035.

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## Case Study: The Youth Development Index 2025

Ongoing study in collaboration with the Ministry of Culture, Youth and Sports (MCYS).

A multidimensional assessment of the overall well-being, empowerment, and readiness of young people in Brunei Darussalam.

#### **Accurate**

Through meticulous survey design and rigorous enumerator training.

#### **Timely**

Survey is repeated every few years, avoiding outdated insights.

#### Relevant

Developed in **close consultation** with relevant stakeholders, directly aligning with national youth policy objectives.

#### Representative

Stratified sampling methodology of 1,400 randomly-selected households in all four districts. Additional sample: 250 youth from hidden populations.



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**Better policies** 

Wawasan 2035 achieved



#### Your role?

Public: Participate in surveys.

Providers: Maintain and share accurate information.

Policymakers: Champion evidence-based policymaking.

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## BRUNEI DARUSSALAM ECONOMIC FRAMEWORK

WAWASAN BRUNEI 2035 GOAL 3 OUTCOMES WAWASAN 2035 GOAL 3: DYNAMIC AND SUSTAINABLE ECONOMY

HIGH & SUSTAINABLE ECONOMIC GROWTH

ECONOMIC DIVERSIFICATION

MACROECONOMIC STABILITY

**LOW UNEMPLOYMENT** 

ECONOMIC BLUEPRINT AS GUIDING PRINCIPLES AND POLICIES

**ASPIRATION I** 

PRODUCTIVE & VIBRANT BUSINESSES

**ASPIRATION II** 

SKILLED, ADAPTIVE & INNOVATIVE PEOPLE **ASPIRATION III** 

OPEN & GLOBALLY CONNECTED ECONOMY **ASPIRATION IV** 

SUSTAINABLE ENVIRONMENT

ASPIRATION V
HIGH QUALITY &

COMPETITIVE ECONOMIC INFRASTRUCTURE **ASPIRATION VI** 

GOOD GOVERNANCE & PUBLIC SERVICE EXCELLENCE

INDUSTRIAL ROADMAPS
/ KEY SECTORS
MASTERPLAN GUIDING
MINISTERIAL STRATEGIC
PLAN



NATIONAL DEVELOPMENT PLAN (RKN)

**INDUSTRIAL ROADMAPS** 



**KEY SECTORS MASTERPLAN** 

MINISTERIAL STRATEGIC PLANS

PROGRAMMES AND PROJECTS SUPPORTING THE INDUSTRIAL ROADMAPS AND STRATEGIC PLANS



**INVESTMENTS** 



PRIVATE SECTOR



GOVERNMENT-LINKED COMPANIES (GLCs) & STATUTORY BOARD

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#### **GOAL 3 WAWASAN BRUNEI 2035:**

**Dynamic & Sustainable Economy** 













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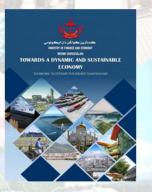
#### **BRUNEI DARUSSALAM ECONOMIC BLUEPRINT**

**Towards a Dynamic & Sustainable Economy** 

Aspiration I
Productive &
Vibrant
Businesses

Aspiration II
Skilled, Adaptive
& Innovative
People

Aspiration VI
Good Governance
& Public Service
Excellence



Aspiration III
Open & Globally
Connected
Economy

Aspiration V
High Quality &
Competitive
Economic
Infrastructure

Aspiration IV Sustainable Environment





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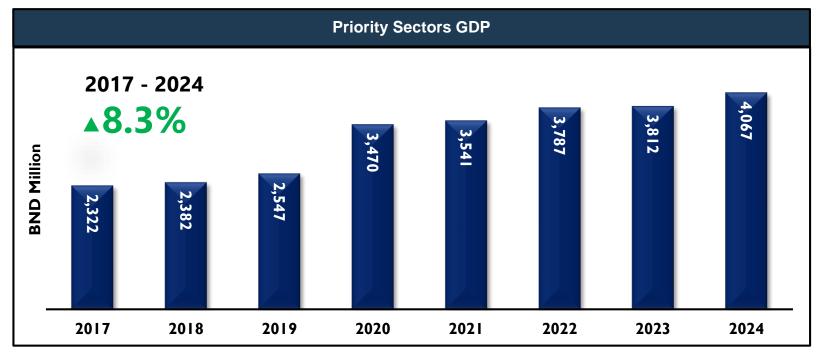
#### **ASPIRATION 1: PRODUCTIVE & VIBRANT BUSINESSES**

#### **Key Measures**

Businesses to compete; grow and sustain itself by exploring new markets; and opportunities leveraging on technology and innovation across all sectors especially the five (5) priority sectors.

#### **Strategic Priorities**

- Priority Sectors as engine of growth
- Strategic Investment in High – Value
   Added Activities
- Explore emerging growth opportunities
- Generating new employment



#### **Other Measures...**

- Labour Productivity
- FDI Stock
- Revenue of Enterprises











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#### **ASPIRATION 2: SKILLED, ADAPTIVE & INNOVATIVE PEOPLE**

#### **Key Measures**

To provide marketable and future-ready manpower to meet industrial needs, as well as promoting entrepreneurial growth.

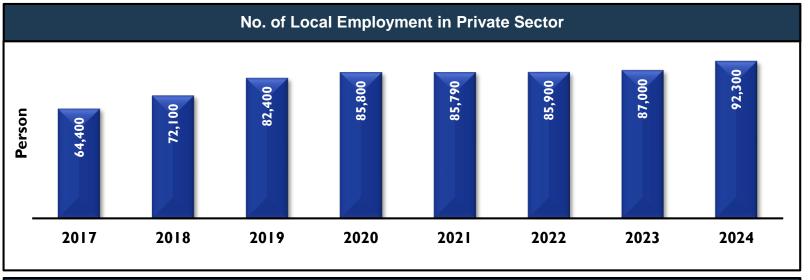
#### **Strategic Priorities**

- Marketable & futureready manpower
- ResilientEntrepreneurs

#### **Other Measures...**

Number of Entrepreneurs







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#### **ASPIRATION 3: OPEN & GLOBALLY CONNECTED ECONOMY**

#### **Key Measures**

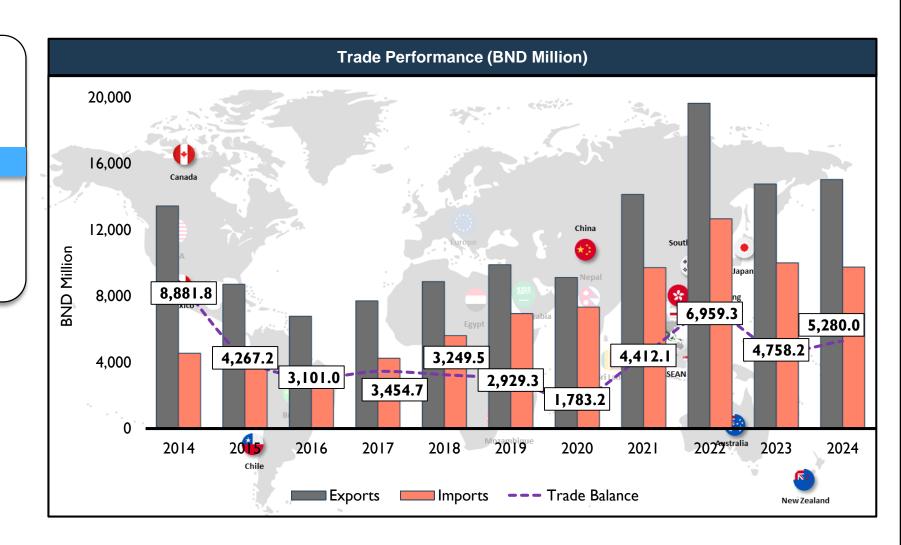
Expand market access and pursue the diversification and deepening of economic partnerships to translate international relationships into business opportunities.

#### **Strategic Priorities**

- Market Access
- Promote local products internationally
- Explore bilateral & multilateral Trade
   Agreements
- Improve connectivity

#### Other Measures...

- FTAs utilization
- Movement of Cargo



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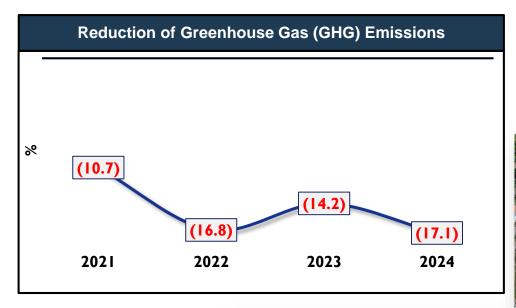
#### **ASPIRATION 4: SUSTAINABLE ENVIRONMENT**

#### **Key Measures**

Promote sustainable development and foster a culture of environmental responsibility by investing in green industries and adopting innovative technologies to minimize environmental impact.

#### **Strategic Priorities**

- Green growth initiatives
- Green House Gas (GHG) Emission
   Reduction
- Explore renewable energy



#### **Other Measures...**

Renewable Energy















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# **ASPIRATION 5: HIGH QUALITY & COMPETITIVE ECONOMIC INFRASTRUCTURE Key Measures**

A robust transportation and digital network, coupled with reliable, uninterrupted electricity and water supply, and infrastructure-ready industrial sites, to effectively support a thriving business ecosystem.

#### **Strategic Priorities**

- Well-connected transportation network
- *Infrastructure* Ready
- Reliable **Utilities**

#### **Other Measures...**

- Development of Airport & Seaport
- Electricity Supply
- Water Supply
- Internet Connectivity



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#### **ASPIRATION 6: GOOD GOVERNANCE & PUBLIC SERVICE EXCELLENCE**

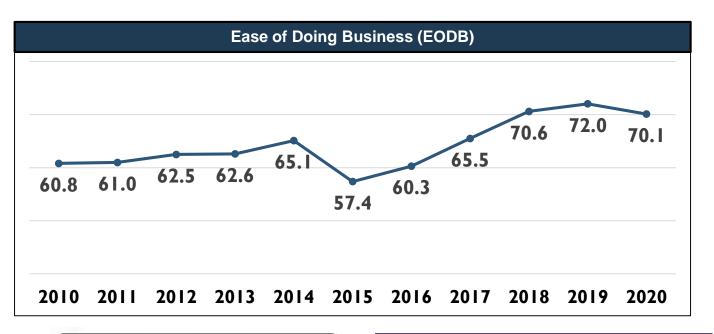
#### **Key Measures**

Enhancing governance to improve public service efficiency and foster a conducive business ecosystem.

#### **Strategic Priorities**

- Ease of Doing Business
- Regulatory compliancy

- Efficient PublicService Delivery
- Adaptive (dynamic) regulation



#### **Other Measures...**

- Tekad Pemedulian Orang Ramai (TPOR)
  - Starting a Business
  - Construction Permit
  - Trading Across Border





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Infrastructure

Aspiration IV Sustainable Environment









# Special Talk in conjunction with World Statistics Day 2025

# Towards Wawasan Brunei 2035 with Quality Statistics

Monday, 20 October 2025
Theatre Hall, Ministry of Finance and Economy Building

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